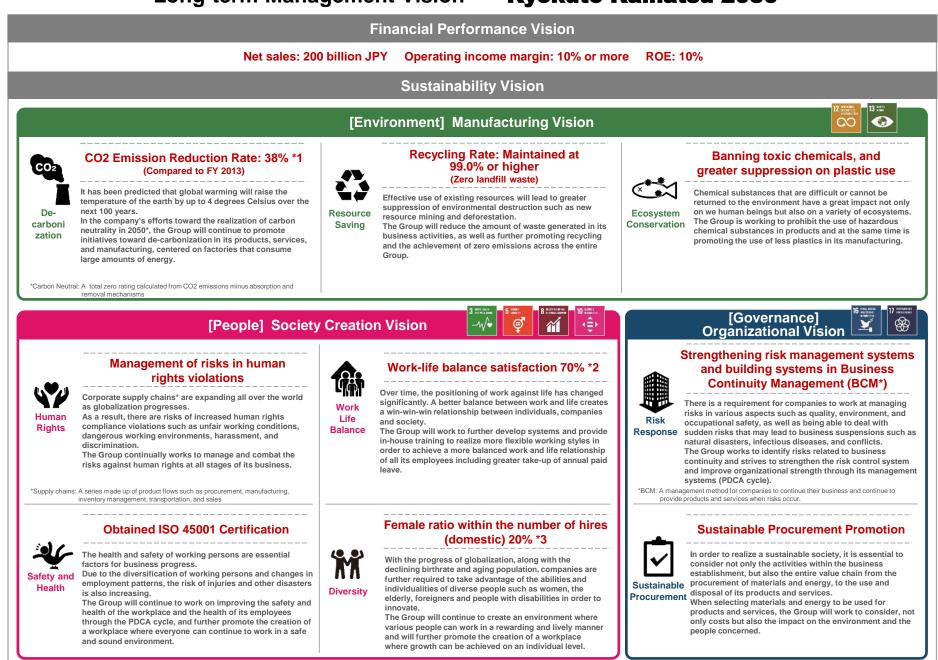
## Long-term Management Vision "Kyokuto Kaihatsu 2030"



\*1: Basic unit compared to 2013 in Kyokuto Kaihatsu Kogyo Co. Ltd, Nippon Trex Co., Ltd., Kyokutokaihatsu Parking (CO2 emissions (t) / sales (million JPY))

\*2: FY 2021 results: Kyokuto Kaihatsu Kogyo Co. Ltd 58.1% (Evaluation based on results from an employee awareness survey) \*3: Average results for the last 3 years: Kyokuto Kaihatsu Kogyo Co. Ltd 11.8%